

2024 OPERATING BUDGET

Public Presentation December 12, 2023



BUDGET PRIORITIES



Main budget priorities for 2024

- Ensure that the best services are offered to citizens, while maintaining a balance between their ability to pay and their satisfaction;
- Focus on areas of greatest citizen satisfaction;
- Maintain a balanced payroll in compliance with collective agreements and Town policies. The creation of new positions or the addition of staff must meet a clear need and/or have a positive impact on the services offered to citizens;
- Emphasize concrete measures to protect the environment;
- Take action to limit the impact of climate change in key areas of the town. For example, to counter the consequences of heavy rain, ice storms or high winds;
- Protect the urban forest canopy;
- Review the noise nuisance by-law;



Main budget priorities for 2024

- Ensure safe, accessible and free-flowing traffic throughout the town and around construction sites by deploying effective solutions in terms of physical intervention, road signage and communications;
- Implement recommendations resulting from traffic studies, particularly around schools;
- Optimize the fluidity and extension of the town's bicycle path network;
- Limit the tax burden on citizens by aiming for a municipal tax increase in 2024 based on economic inflation forecasts;
- Ensure sound, realistic and long-term financial management of the municipality;



REVENUES



2024 Operating Budget Summary – Revenues and allocations

	2023	2024	Variation \$	Variation %
Revenues	116.2 M\$	124.5 M\$	8.3 M\$	7.09 %
Use of accumulated surpluses	6.0 M\$	4.4 M\$	- 1.6 M\$	- 26.50 %
Use of financial reserves	2.0 M\$	1.3 M\$	- 0.7 M\$	- 34.96 %



2024 Operating Budget Source of revenues

REVENUES	2023	2024	Variation
Property taxes	\$98,002,388	\$103,098,790	5.20 %
Water tarification	\$2,985,000	\$3,082,800	3.28 %
Compensation in lieu of taxes	\$700,202	\$742,210	6.00 %
Services to municipal organizations	\$39,500	\$38,500	-2.53 %
Others revenues from local sources	\$12,926,000	\$15,354,300	18.79 %
Government transfers	\$1,064,800	\$1,837,200	72.54 %
Other revenues : promoter contributions	\$500,000	\$300,000	-40.00 %
TOTAL	\$116,217,890	\$124,453,800	7.09 %



2024 Operating Budget Revenues increase & diversification

In order to adjust or diversify revenues, some rates have been revised upwards.

Here are the highlights:

- Water rates will rise from \$2.60/1000 gallons to \$2.70/1000 gallons;
- Network fees for water meters in residential areas will be increased by \$5;
- Rates for permits issued by the Urban Planning and Development Department have been revised upwards;
- Introduction of a new fee structure for requests for permits to occupy the public domain;



2024 Operating Budget Revenues increase & diversification

- Registration fees for most sports and recreation programs have been increased by between 5% and 10%;
- Budgeted revenues from the issuance of building permits are up, given the major projects scheduled for completion in the coming year;
- Budgeted interest income has been increased in view of higher interest rates;
- Revenues from real estate transfer taxes are down due to the slowdown in the real estate sector.



EXPENSES



2024 Operating Budget Summary - Expenses

2023	2024	Variation \$	Variation %
124.2 M\$	130.1 M\$	5.9 M\$	4.79 %

- 2.0 M\$ (2.89 %) increase in aliquot share to the Urban Agglomeration of Montreal;
- 3.9 M\$ (7.19 %) increase in local expenses
 - ✓ Increase in payroll;
 - ✓ Increase in costs related to external contracts, notably due to economic factors (inflation, interest rates);
 - ✓ Increase in debt servicing;
 - ✓ Introduction of environmental measures, notably for the disposal of excavated and contaminated soil;

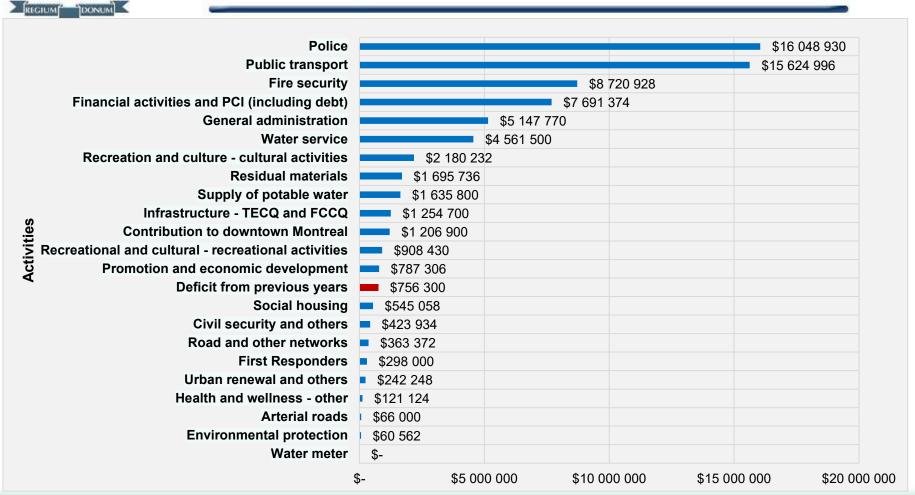


2024 Operating Budget Détail des dépenses

Expenses	2023	2024	Variation
General administration	\$9,796,700	\$10,928,000	11.55 %
Public Security	\$3,512,000	\$4,039,700	15.03 %
Transport	\$9,906,440	\$10,301,460	3.99 %
Environment	\$4,981,276	\$5,733,665	15.10 %
Health and well being	\$359,900	\$431,500	19.89 %
Urban planning and Economic development	\$1,643,300	\$1,887,400	14.85 %
Recreation (including parks)	\$18,375,175	\$19,050,275	3.67 %
Financing costs	\$1,714,100	\$2,067,500	20.62 %
Capital debt reimbursement	\$4,111,000	\$4,108,000	-0.07 %
Administration – Recoverable expenses from promoters	\$500,000	\$300,000	-40.00 %
CMM Aliquot share	\$931,300	\$959,600	3.04 %
Montreal Agglomeration Aliquot share	\$67,177,000	\$69,135,000	2.91 %
Contribution to Ville de Montréal - Downtown	\$1,192,700	\$1,206,900	1.19 %
TOTAL	\$124,200,890	\$130,149,000	4.79 %



2024 Operating Budget TMR's aliquot share of Urban Agglomeration of Montreal by activity

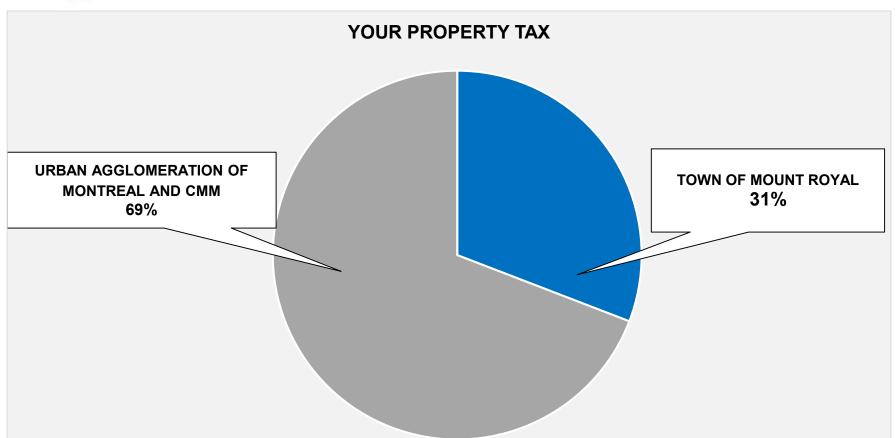




PROPERTY TAX TAX RATES 2024 WATER RATES 2024



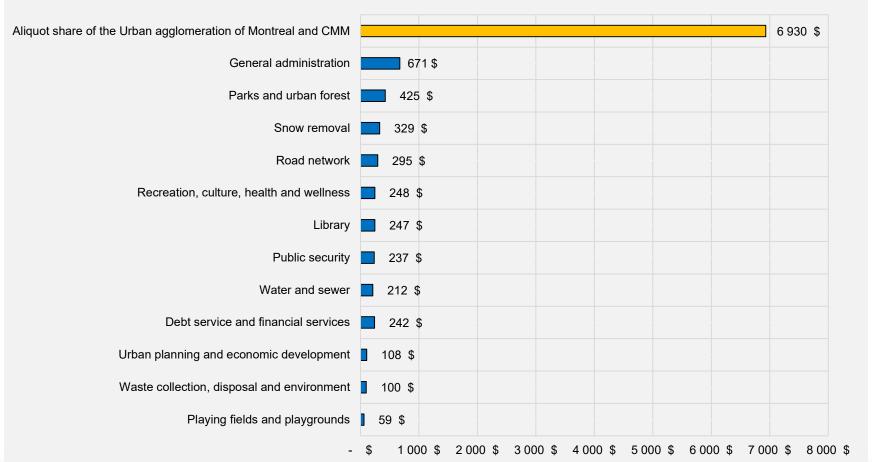
2024 Operating Budget Property tax account allocation 2024



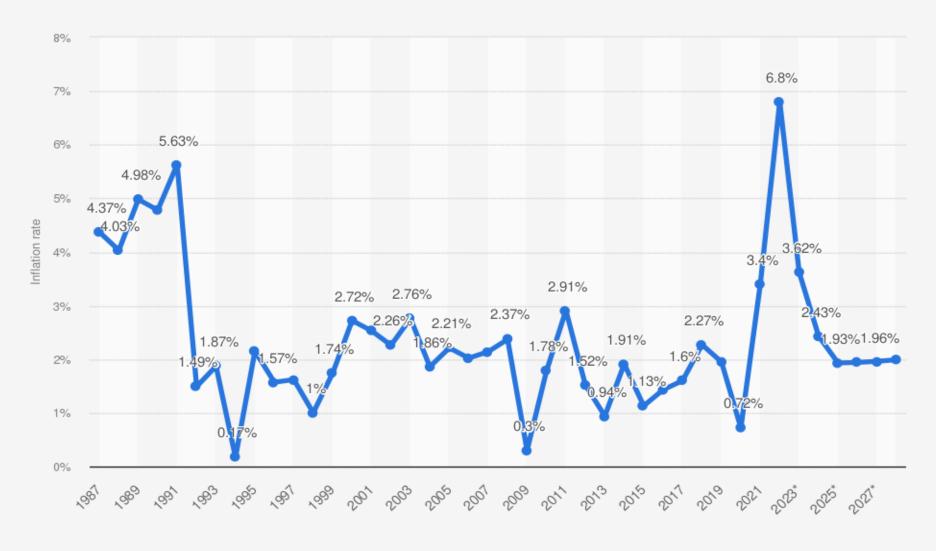


Property tax breakdown for an average single-family residence of \$1,941,400

Tax bill = \$10,103



Canada: Inflation rate from 1987 to 2028 (compared to the previous year)



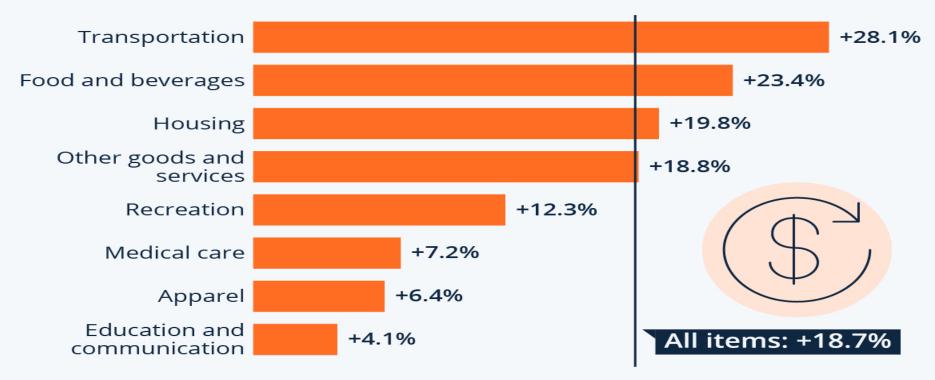
Source IMF © Statista 2023 Additional Information:

Canada; IMF; 1987 to 2022



How U.S. Consumer Prices Have Evolved Since February 2020

Change in the Consumer Price Index (CPI-U) between Feb. 2020 and Oct. 2023, by expenditure category



Source: U.S. Bureau of Labor Statistics











2024 Operating Budget Tax rates per \$100 of assessment

Category of immovables	2023	2024
Residual	0.4912 \$	0.5204 \$
Immovables containing 6 or more dwelling units	0.6548 \$	0.6937 \$
Non residential immovables	2.5544 \$	2.7061 \$
Industrial immovables	2.8491 \$	3.0184 \$
Serviced vacant lots	0.9824 \$	1.0408 \$



2024 Operating Budget Example average single-family home

	Property taxes average single-family home \$1,941,400			
	2023	2024	Variation (\$)	Variation (%)
Property taxes	\$9,536	\$10,103	\$567	5.94 %



2024 Operating Budget Water rates

Water tariffs	2023	2024
Water rates :	\$2.60/1000 gallons	\$2.70/1000 gallons
System fees :		
Residential zones According to meter diameter		
½ or 5/8 inch	\$20	\$25
3/4 inch	\$30	\$35
1 inch	\$40	\$45
1 ½ inches	\$50	\$55
2 inches	\$100	\$105



Total

2024 Operating Budget Example Family of 4 persons

Water pricing

\$241

	Annual consumption of 80,000 gallons			
Rates	2023	2024	Variation (\$)	Variation (%)
Vater rates	\$208	\$216	\$8	3.85 %
System fees	\$20	\$25	\$5	25.00 %

\$228

5.70 %

\$13



MERCI THANK YOU